EssilorLuxottica at a glance



	STRATEGY	1 [
Vision care	We create cutting-edge vision solutions aimed at correction, protection and prevention	
Open model	We share our assets as a network company	
Vertical integration	We cover each and every step of the value chain	
Entrepreneurship	We take decisions faster thanks to our entrepreneurial mindset	
Innovation	We raise the bar for the benefit of the entire industry	
Quality	We differentiate on product and service quality at every price point	
Sustainability	We keep our «Eyes on the Planet»	

ASSETS¹ **Supply Chain Global Footprint** Innovation Scale & Proximity Top Spender in R&D alanced exposure Revenue by Geography 48 Mass Production 46% 36% ~13,000 >3,500 Facilities orth America EMEA Patents & New Eyewear Öç. 011 Designs Models / Year ___o 00 583 128 Prescription Labs & Distribution 6% 12% Edging-Mounting Centers tin America Asia-Pacific Facilities Brand portfolio People Go-to-market All product & Multi/Omni-channel Diversity price ranges Professional Direct-to-consumer 0 0 6 Solutions >150 ~7.000 Wholesale >190,000 B&M E-Com MVC Years Heritage Brands employees 冊 圄 Å \odot 1975 OAKLEY 1961 LUXOTTICA 00 6 in >150 countries 17,589 Stores >150 73 ~72mn 1959 VARILUX 13,366 DOS E-com Banners Å Countries 1937 RAY-BAN 4.223 non-DOS 儡 1892 VOGUE

1849 ESSILOF

